

Oversight and Governance

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Delegated Decisions

Delegated Executive/Officer Decisions

Delegated Executive and Officer decisions that are published are available at the following link - https://tinyurl.com/ms6umor

Cabinet decisions subject to call-in are published at the following link -http://tinyurl.com/yddrqll6

Notice of call-in for non-urgent decisions must be given to the Democratic Support Unit by 4.30 pm on Thursday 7 July 2022. Please note – urgent decisions and non-key Council Officer decisions cannot be called in. Copies of the decisions together with background reports are available for viewing as follows:

- on the Council's Intranet Site at https://modgov/mgDelegatedDecisions.aspx
- on the Council's website at https://tinyurl.com/jhnax4e

The decision detailed below may be implemented on Friday 8 July 2022 if it is not called-in.

Delegated Decisions

- I. Council Officer Decision Ming Zhang, Service Director for Education, Participation and Skills:
 - I.I. Award of Contracts for Plymouth Adult Education in academic (Pages I 40) years 2022/23 to 2026/27

EXECUTIVE DECISION

made by a Council Officer



REPORT OF ACTION TAKEN UNDER DELEGATED AUTHORITY BY AN INDIVIDUAL COUNCIL OFFICER

Executive Decision Reference Number - COD09 22/23

Dec	Pecision				
ı	Title of decision:				
	Award of Contracts for Pl	ymouth Adult Education in academic years 2022/23 to 2026/27			
2	Decision maker (Council	Officer name and job title):			
	Ming Zhang – Service Direct	or, Education, Participation and Skills			
3	ct details:				
	John Bale Post-16 Lead, Ski	lls and Post-16 Team			
	Tel: 01752 307328 ema	il: john.bale@plymouth.gov.uk			
4a	Decision to be taken:				
	 Approval of contract award following outcomes from procurement exercise to replace the current 3 contracts which expire in July 2022. The services to be re-procured are: I. 16-19 Learning Programmes: Full-time study programmes for young people at risk of disengagement; and short re-engagement programmes for young people not in education or training (NEET) 2. Adult Education Programmes: Supporting Vulnerable Groups engage in learning and develop employability skills 3. Adult Education Programmes: Promoting and supporting engagement and progression in key 				
4b	Reference number of original executive decision or date of original committee meeting where delegation was made:				
	Cabinet approved delegated	decision 21st January 2022			
5	Reasons for decision:				
	ESFA funding for adult and youth learning is delivered through a mix of internal (OCSW) and external delivery. Current contracts for external delivery end on 31st July 2022. A procurement exercise has been completed to secure provision from 1st August 2022 to 31st July 2027.				
6	Alternative options consi	dered and rejected:			
	Do Nothing Option	The 'Do Nothing' option would mean that we would not meet the ESFA target and we would lose £1.7m per year from the city to invest in much needed skills investment for the most vulnerable and disadvantaged			

July 2019 OFFICIAL

	residents of the city.
List Benefits:	No procurement exercise required
List Risk / Issues:	 No valid contracts in place for subcontracted provision Potential to lose £1.7m investment in skills from the city, at a time when we most need it. The city is still recovering from the pandemic and whilst the job market is buoyant, there is significant evidence which demonstrates that the gap has widened for those furthest away from the labour market Reputational risks The city would not be able to meet goals and aspirations laid out in local and regional strategic plans
Cost:	£0 to PCC (fully grant funded)
Why did you discount this option	This is not a valid option and the risks are too high
Do Minimum Option	All of the AeB budget could be provided through OCSW
List Benefits:	 Grow OCSW provision No procurement exercise required
List Risk / Issues:	 We do not have the in-house expertise to deliver all requirements Extensive investment would be required in terms of estate, infrastructure etc. We would be unlikely to achieve a minimum of good or above with Ofsted OCSW do not have the capacity to take on this work, and would need additional resources to support the redesign of the service and recruitment of higher positions – in essence doubling the current staff structure
Cost:	£0 to PCC (fully grant funded)
Why did you discount this option	This option has been discounted as we do not have the in-house capability to meet all of the objectives of the ESFA funding or the strategic skills intent for the city.
Viable Alternative Option	Subcontract all of the provision
List Benefits:	Reduction of team with EPS
List Risk / Issues:	 Resources and capacity within the team to achieve re-procurement both within EPS and the Strategic Commissioning department Procurement timelines (which has only a 2 weeks built into the contingency programme Ability to deliver and manage the subcontracted provision Significant redundancy liability within PCC for OCSW (circa 40 full time / part time staff) or TUPE position.
Cost:	£0 (fully grant funded) or part of every ones role
Why did you discount this option	This option has been discounted as it does not align with the strategic approach for skills and the risks are too high.

linked to the Council's corporate plan/Plymouth Plan and/or the policy framework and/or the revenue/capital budget: Policy HEA2 Delivering the best outcomes for children, young people and families – the provision of adult learning provides young people and parents with the skills to			
(please contact Democratic Support for further advice) x in the case of capital projects are contract awards, results in a new commitment to spend and/or say in excess of £3million in total in the case of revenue projects when the decision involves enter into new commitments and/or making new savings in excess of £1 million x is significant in terms of its effect communities living or working in a area comprising two or more way in the area of the local authority. Bb If yes, date of publication of the notice in the Forward Plan of Key Decisions 9 Please specify how this decision is linked to the Council's corporate plan/Plymouth Plan and/or the policy framework and/or the revenue/capital budget: The project supports the delivery of the Plymouth Plan in two of the three strategic objectives, Healthy City and Growing City: Policy HEA2 Delivering the best outcomes for children, young people and families – the provision of adult learning provides young people and parents with the skills to			
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activities as well as ensuring that parents are supported if gaining better qualifications, sustainable employment and have access to support for mental health and wellbeing which will improve learning outcomes for their children. Policy GRO2 Delivering skills and talent development — provision of adult learning contributes to high quality life learning. It will develop, attract and retain a highly skilled and adaptable workforce and help people to prepare for	Policy HEA2 Delivering the best outcomes for children, young people and families – the provision of adult learning provides young people and parents with the skills to improve their wellbeing. This includes STEM skills and activities as well as ensuring that parents are supported in gaining better qualifications, sustainable employment and have access to support for mental health and wellbeing which will improve learning outcomes for their children. Policy GRO2 Delivering skills and talent development – the provision of adult learning contributes to high quality lifelong learning. It will develop, attract and retain a highly skilled and adaptable workforce and help people to prepare for and progress in work. It achieves this through the provision of		
IO Please specify any direct environmental implications of the decision (carbon impact)			
Urgent decisions			
Is the decision urgent and to be implemented immediately in the (If yes, please contact Democratic Support for advice)			

	interests of the Council or the public?		No		(If no, go to section	on 13a)		
I2a	Reason for urgency:							
I2b	Scrutiny Chair signature:			Date				
	Scru nam	ntiny Committee ne:						
	Prin	t Name:						
Cons	ultati	on						
13a		any other Cabinet folios affected by t				46	1.40	
				No		(If no go to section	on 14)	
13b	Which other Cabinet member's portfolio is affected by the decision?							
I3c	Date	Cabinet member	consulted					
14		any Cabinet memb				If yes, please discuss with the		
	decis		elation to the	No		Monitoring Office	er	
15		ch Corporate Man		Name		Sharon Muldoon		
	I ean	n member has bee	en consulted?		Job title Director of Child		Iren's Services	
				Date o	onsulted	30 June 2022		
Sign	-off							
16		off codes from the rtments consulted			Democratic Support (mandatory)		DS17 22/23	
				Financ	Finance (mandatory)		BA22.23.58	
			Legal ((mandator	MS/38849			
			Huma	n Resource	N/A			
				Corporate property (if applicable)		N/A		
			Procui	rement (if	HG/PS/638/ED/0622			
Арр	endic	es						
17	Ref.	Title of appendix						
	A Briefing report for publication							

	B Equalities Impact Assessment (where required)								
Conf	idential/ex	cempt information							
I 8a Do you need to include any confidential/exempt information?		If yes, prepare a second, confidential ('Part II') briefing report and indicate why it is not for publication by virtue of Part 1 of Schedule 12A of the Local Government Act 1972 by ticking the relevant box in 18b below.				ot for ule 12A			
				Exe	mption	Paragra	ph Nun	nber	
			ı	2	3	4	5	6	7
I8b	Confiden title:	tial/exempt briefing report							
	Award R Contract	ment Gateway 3 - Contract eport - Part 2 Award of ts for Plymouth Adult n 2022-2027			×				
Back	ground Pa	pers							
19	Please list	all unpublished, background pape	rs releva	nt to the	decision	n in the tab	le below	/ .	
	Background papers are <u>unpublished</u> works, relied on to a material extent in preparing the report, which disclose facts or matters on which the report or an important part of the work is based. If some/all of the information is confidential, you must indicate why it is not for publication by virtue of Part 1 of Schedule 12A of the Local Government Act 1972 by ticking the relevant box.								
	Title o	f background paper(s)	Exemption Paragraph Number						
			ı	2	3	4	5	6	7
Cou	ncil Office	r Signature							
I agree the decision and confirm that it is not contrary to the Council's policy and budget framework, Corporate Plan or Budget. In taking this decision I have given due regard to the Council's duty to promote equality of opportunity, eliminate unlawful discrimination and promote good relations between people who share protected characteristics under the Equalities Act and those who do not. For further details please see the EIA attached.									
Sign	ature	Assofrancy	Date o	f decisio	on	30-06-22			
Print	. Name	Ming Zhang			,				



BRIEFING PAPER -

Award of Contracts for Plymouth Adult Education 2022/23 to 2026/27

TABLE OF CONTENTS

- BACKGROUND
- FINANCIAL IMPACT
- PROCUREMENT
- EVALUATION CRITERIA
- RECOMMENDATIONS

BACKGROUND

PCC receives an annual allocation circa £1,700,000 from Education and Skills Funding Agency (ESFA). This delivers a contract for a range of adult education courses and supports a learning programmes for 16-19 year-old students predominantly at risk of dis-engagement.

- The adult education courses are delivered through internal provision via On Course South West (OCSW) and through external training providers, currently ODILS, Shekinah Mission, Trevi House, Mount Batten Centre, LiveWest and Greenlight Training.
- The 16-19 year-old provision is sub-contracted, currently to YMCA Plymouth.

The current contract period ends on 31st July 2022. The external provision has been retendered with a planned delivery start date from 1st August 2022. The contracted period will cover a five year period, with contracts awarded for the first three years and options to extend year on year up to the 5 year period.

FINANCIAL IMPACT

There is no financial impact on PCC as the internal and external provision is 100% grant funded from the Plymouth AEB. There are numerous non-financial benefits which arise from the external commissioning of services from education suppliers, by involving more organisations in the delivery of adult and community learning and upskilling people across the city. It also aligns adult and community learning with city priorities, meets local needs and the needs of vulnerable groups.

A management fee of 20% of the budget from ESFA is retained for funding posts and overhead costs within the Skills and Post-16 team. This value is £340,000 per year.

PROCUREMENT

The procurement process has been be managed by the Head of Skills and Post-16, supported by Strategic Co-operative Commissioning.

The procurement process split the tender into the following Lots:

Lot	Title	Value 2022/23 to 2026/27	
	Provision targeted at vulnerable groups		
Lot I	Learners with Different Native Languages, Refugees, Displaced People	£1,340,000	
Lot 2	Homeless, Substance Dependents	£360,000	
Lot3	Victims of Abuse	£100,000	
	Provision targeted at key economic sectors		
Lot 4	Construction & Built Environment, Engineering, Logistics, Business Start-Up, Manufacturing / Marine	£470,000	
Lot 5	Health, Care, Education and Early Years	£180,000	
	Provision targeted at young people		
Lot 6	Education Programmes for Young People (16-19)	£1,000,000	

Eight tenders were submitted on time from seven organisations, there were no tenders for Lot-4 Construction & built environment, engineering, logistics, business start-up, manufacturing / marine.

Seven organisations submitted tenders on time, with one tendering in two Lots, as follows:

Lot	Title	Tenders Received			
	Provision targeted at vulnerable groups				
Lot I	ot I Learners with Different Native Languages, Refugees, Displaced People				
Lot 2	Homeless, Substance Dependents	1			
Lot 3	Lot 3 Victims of Abuse				
	Provision targeted at key economic sectors				
Lot 4	Construction & Built Environment, Engineering, Logistics, Business Start-Up, Manufacturing / Marine	0			
Lot 5	Lot 5 Health, Care, Education and Early Years				
	Provision targeted at young people				
Lot 6	Education Programmes for Young People (16-19)	3			

EVALUATION CRITERIA

Suitability Assessment

The following criteria was used to evaluate the Suitability Assessment (SA) submissions. The ITT documents advised that in the event of the Supplier being awarded a 'fail' on any of the questions then the remainder of their Suitability Assessment would not be evaluated and they would be eliminated from the process.

Section	Title	Type of Question	Evaluation		
I	Tenderer information and Bidding model	Information only	Not evaluated and scored		
2	Grounds for Mandatory Exclusion	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.		
3	Grounds for Discretionary Exclusion	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.		
4	Economic and Financial Standing	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.		
5	Parent Company Details	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.		
6	Technical & Professional Ability	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.		
7	Modern Slavery Act Requirements	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.		
8	Additional Questions:				
8.1	Insurances	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their		

			submission will not be evaluated and they will be eliminated from the process.
8.2	Health & Safety	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.3	Equality and Diversity	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.5	Quality Management	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.6	Business Capability	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.7	Safeguarding	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.8	Data Protection	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.

Tender Evaluation Criteria

Tenders were evaluated using the following scoring frameworks:

Adult Education Budget Tenders – Lots 1 To 5

Weighting %	Evaluation Criteria	Breakdown of criteria			
COMMERCIAL RESPONSE					
0%	Price	Tenderers are required to complete a full cost recovery spreadsheet. Tenderers will be disqualified if their costings are considered to be unsustainable/unviable			
TECHNICA	AL RESPONSE – N	1ETHOD STATEMENTS			
5%	Introduction &	The extent to which the answer demonstrates that the Provider:			
3,0	Purpose	 Has an understanding of the purpose of the service and how this addresses social disadvantage 			
		 Understands the key national and local authority policies and regulations, how they will apply, and the role the provider will have in delivering them 			
		 Understands the principles under-pinning the AEB funding and how this contributes to local strategies and priorities Understands the local skills landscape and growth sectors 			
30%	Service	The extent to which the answer demonstrates the Provider:			
33/3	Description	 Has an appropriate strategy, capacity & resource for raising awareness, marketing and promotion of the service offer ensure recruitment of learners against contracted targets throughout the year 			
		 Has appropriate strategies / approaches to targeting the communities of need identified by the specification 			
		 Identifies and meets the needs of the learners and local area(s) in which delivery takes place. 			

		 Identifies and takes account of current employment market and local skills needs.
		 Provides a range of delivery options to meet learner preferences, eg day / evening / weekend provision
		Delivers high quality Independent Advice and Guidance throughout the learner journey
		 Identifies the type and range of courses —that will be offered and is clear about what the curriculum is preparing learners for.
		 Is creative in delivering a flexible, accessible-and responsive curriculum to meet a diverse range of learners including disadvantaged learners and those with SEND or high needs
		 Develops knowledge, skills and behaviours learners need to acquire to fulfil their aspirations for learning, employment and independence
		 Matches provision to local strategies and priorities; eg Plymouth's Social Inclusion, Community Cohesion and Asylum Seekers.
		Ensures provision meets ESFA eligibility criteria
		 Ensures initial assessment ascertain starting point and informs the individual learning plan for each learner
		 Ensures learners individual learning needs are identified, supported and monitored
		Understands growth sectors
5%	Networks and	The extent to which the answer demonstrates the Provider:
370	Links	 Understands who the key local external partnership agencies are and how they will forge excellent relationships that achieve positive outcomes for learners
		 Develops links with other training providers, community leaders and employers to support engagement and progression opportunities
		Uses a diverse range of partners and stakeholders to meet learner needs.
		Compliments and adds value; does not duplicate other publicly funded further education and skills offers.
15%		The extent to which the answer demonstrates that the Provider:

	Staff and resources	Will employ staff with the required knowledge, skills and behaviours in a range of job roles that ensure the specification will be delivered effectively:
		Has a clear structure of accountability and staff support
		Will provide relevant training and development to staff and volunteers to enable delivery of curriculum
		Has adequate staff absence cover arrangements
		Will effectively recruit volunteers and the role they will fulfil
		Has appropriate and accessible facilities, equipment and up to date resources to support effective learning
		Demonstrates understanding of the health and safety, safeguarding and Prevent duties required to maintain the safety of learners including awareness of local risk
10%	Service	The extent to which the answer demonstrates that the Provider:
	Volumes and Performance Requirements	 Will have the ability to meet recruitment targets and deliver across the volumes of provision / range offered_
		 Will manage resources effectively to ensure adequate capacity to meet performance requirements and demand across the year, including periods of unexpected high demand
		Will have the ability to meet Retention / Achievement / Attendance targets
		Will develop, capture and monitor progression routes and destinations; demonstrating learners have been prepared for their next stage in education, training or employment
5%	Implementation	The extent to which the answer demonstrates that the Provider:
	_	Has created a comprehensive curriculum plan that aligns to the-specification
		Has created a comprehensive timeline / delivery plan that addresses transition process into the new academic year & recruitment of learners in a timely way to curriculum plan

		Will be able to implement the service in the timescales required
10%	Quality Requirements	 The extent to which the answer demonstrates that the Provider: Can demonstrate that quality improvement and assurance processes are in place to meet Ofsted Education Inspection Framework, ESFA, awarding organisation and JCQ requirements Implements robust quality improvement and assurance processes, including policies/procedures/self- assessment/observation of teaching and learning Shows a proactive approach to improvement through analysing and evaluating findings and themes Will develop an appropriate CPD programme, including PCC core themes
5%	Management Information	 The extent to which the answer demonstrates that the Provider: Will have robust processes and controls in place to ensure eligibility of the learner Will put in place robust arrangements to ensure timely submission / processing of learner enrolment, withdrawal, achievement & destination & progression in line with PCC schedule of dates Will collect and retain evidence required to support payments from the ESFA & to support PCC audit processes Will accurately monitor learner progress Will accurately collect, retain and disseminate evidence and feedback from learners and stakeholders to feed into PCC systems

Education Programmes For Young People (16-19) – Lot6

Weighting %	Evaluation Criteria	Breakdown of criteria			
	COMMERCIAL RESPONSE				
0%	Price	Tenderers are required to complete a full cost recovery spreadsheet. Tenderers will be disqualified if their costings are considered to be unsustainable/unviable			
	TECHNICAL RESPO	NSE – METHOD STATEMENTS			
10%	Introduction &- Purpose	 Has an understanding of the purpose of the service and how this addresses social disadvantage Understands the key national and local authority policies and regulations, how they will apply, and the role the provider will have in delivering them Understands the principles under-pinning the ESFA funding and how this contributes to local strategies and priorities Is clear about delivering an accessible curriculum to meet a diverse range of learners needs Is clear about what the curriculum is preparing learners for 			
15%	Service Description				
		 Has an appropriate strategy, capacity & resource for raising awareness and engaging NEETs to ensure recruitment of learners against contracted targets 			
		 Demonstrates understanding of current and future Local Labour Market Information (LMI) and opportunities, priority and growth sectors, progression opportunities including FE and HE options Demonstrates how both NEET and Full-time / Part-time provision provides sustainable routes into local jobs market including identification of prior attainment and learners supported onto next levels of study Demonstrates understanding & implementation of the Gatsby benchmarks for good careers guidance across the organisation 			
		 Demonstrates how High Needs learners are identified and supported including through the review of Education Health Care Plans and provision of Information Advice & Guidance Describes how approaches to NEET engagement 			
		activities will develop-knowledge, skills and behaviours learners need to acquire to fulfil their aspirations for learning, employment and independence including_ICT / communication / work-related skills			
		 Demonstrates effective management of the requirement for Work Experience, industry placement and non-qualification activities as part of the study programme Demonstrates effective management of the 			
		requirement to study English and maths as part of the study programme			

		Ensures learners individual learning needs are
5%	Networks and Links	 identified, supported, monitored and regularly reviewed Ensures SEND, High Needs and EHCP learners are supported, monitored and regularly reviewed Demonstrates understanding of the health and safety, safeguarding and Prevent duties required to maintain the safety of learners including raising awareness of local risk Demonstrates an understanding of the role of
		strategic partners and delivery networks related to 16-19 education and training • Demonstrates a strong process for building relationships with support agencies • Uses a diverse range of partners and stakeholders to meet learner needs
15%	Staff and Resources	 Will employ staff with the required knowledge, skills and behaviours; in a range of job roles that ensure the specification will be delivered effectively Has a clear structure of accountability and staff support Will provide relevant training and development to staff and volunteers to enable delivery of curriculum Has adequate staff absence cover arrangements Will effectively recruit volunteers and the role they will fulfil Has appropriate and accessible facilities, equipment and up to date resources to support effective learning
10%	Service Volumes and Performance Requirements	 Describes how management structures, including governance arrangements, for the service provides effective contract management systems and processes Will have the ability to meet recruitment targets and deliver across the volumes of provision / range offered Will manage resources effectively to ensure adequate capacity to meet performance requirements and demand across the year, including periods of unexpected high demand Will have the ability to meet Retention / Achievement / Attendance targets Develops, captures and monitors progression routes and destinations demonstrating learners have been prepared for their next stage in education, training or employment
10%	Quality Requirements	 Can demonstrate that quality improvement and assurance processes are in place to meet Ofsted Education Inspection Framework and ESFA, awarding organisation and JCQ requirements Implement robust quality improvement and-assurance processes, including policies/procedures/self-assessment/observation of teaching and learning Shows a proactive approach to improvement through analysing and evaluating findings and themes Will develop an appropriate CPD programme, including PCC core themes

5%	Management Information	 Demonstrates an understanding of ESFA funding and MI requirements, in particular relationships between delivery of provision and earned income:
		Will have robust processes and controls in place to ensure eligibility of the learner
		 Will put in place robust arrangements to ensure timely submission / processing of learner enrolment, withdrawal, achievement & destination & progression in line with PCC schedule of dates
		 Will collect and retain evidence required to support payments from the ESFA & to support PCC audit processes
		Will accurately monitor learner progress
		 Will accurately collect, retain and disseminate evidence and feedback from learners and stakeholders to feed into PCC systems
10%	Implementation	The extent to which the answer demonstrates the Provider:
		 Has created a comprehensive implementation plan that addresses all the key areas required to be managed for smooth transition Will be able to implement the service in the
		timescales required
		 -Will provide a seamless transition for cross-over learners continuing in study programmes from 2021/22 to 2022/23.

Recommendations

Following evaluation and moderation of tenders contract awards are recommended as follows:

Lot 1	A contract is awarded to the supplier identified in Procurement Gateway 3 - Contract Award Report - Part 2
Lot 2	A contract is awarded A contract is awarded to the supplier identified in Procurement Gateway 3 - Contract Award Report - Part 2
Lot 3	A contract is awarded A contract is awarded to the supplier identified in Procurement Gateway 3 - Contract Award Report - Part 2
Lot 4	No contract is awarded
Lot 5	No contract is awarded
Lot 6	A contract is awarded to the supplier identified in Procurement Gateway 3 - Contract Award Report - Part 2

We intend to re-allocate the funding designated against Lots 4 and 5 into the in-house provision at OnCourseSouthWest and providers successful in adult tenders (Lots I-3) to meet demands from key economic sectors identified in the tender exercise.



PROCUREMENT GATEWAY 3 - CONTRACT AWARD REPORT - PART I

Award of Contracts for Plymouth Adult Education 2022-2027

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I. INTRODUCTION

This contract award report is in relation to the procurement of Plymouth Adult Education. The scope of the requirement includes: provision funded by Education Skills Funding Agency under the Adult Education Budget and 16-19 Education Programmes

Contract Duration: Ist August 2022 to 31st July 2025 with two one year options to extend up to 31st July 2027

2. BACKGROUND

PCC receives an annual allocation circa £1,700,000 from Education and Skills Funding Agency (ESFA). This delivers a contract for a range of adult education courses and supports a learning programmes for 16-19 year-old students predominantly at risk of dis-engagement.

- The adult education courses are delivered through internal provision via On Course South West (OCSW) and through external training providers, currently ODILS, Shekinah Mission, Trevi House, Mount Batten Centre, LiveWest and Greenlight Training.
- The 16-19 year-old provision is sub-contracted, currently to YMCA Plymouth.

The current contract period ends on 31st July 2022. The external provision will be re-tendered for delivery starting from 1st August 2022. The contracted period will cover a five year period, with contracts awarded for the first three years and options to extend year on year up to the 5 year period.

3. PROCUREMENT PROCESS

The Invitation to Tender (ITT) for this opportunity was issued as part of an Open tendering procedure in accordance with the Public Contracts Regulations 2015. A Contract Notice published on the Find a Tender Service (FTS) https://www.find-tender.service.gov.uk/ with a reference number 2022/S 000- 006907 and title 'Adult and 16 to 19 year old Education Tender' was dispatched on 14/03/22. Tenderers were invited to bid for one Lot or could bid for more than one (or all) Lots..

The submission deadline was 14th April 2022

The requirement was split into the following Lots:

Lot	Title	
	Provision targeted at vulnerable groups	
Lot I	Learners with Different Native Languages, Refugees, Displaced People	
Lot 2	Homeless, Substance Dependents	
Lot 3	Victims of Abuse	
	Provision targeted at key economic sectors	
Lot 4	Construction & Built Environment, Engineering, Logistics, Business Start-Up, Manufacturing / Marine	
Lot 5	Health, Care, Education and Early Years	
	Provision targeted at young people	
Lot 6	Education Programmes for Young People (16-19)	

4. SUITABILITY ASSESSMENT

The following criteria was used to evaluate the Suitability Assessment (SA) submissions. The ITT documents advised that in the event of the Supplier being awarded a 'fail' on any of the questions then the remainder of their Suitability Assessment would not be evaluated and they would be eliminated from the process.

Section	Title	Type of Question	Evaluation
I	Tenderer information and Bidding model	Information only	Not evaluated and scored
2	Grounds for Mandatory Exclusion	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
3	Grounds for Discretionary Exclusion	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.

4	Economic and Financial Standing	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
5	Parent Company Details	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
6	Technical & Professional Ability	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
7	Modern Slavery Act Requirements	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8	Additional Questions:		
8.1	Insurances	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.2	Health & Safety	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.3	Equality and Diversity	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.5	Quality Management	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.6	Business Capability	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.7	Safeguarding	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.
8.8	Data Protection	Pass/Fail	In the event of a supplier being awarded a 'Fail', the remainder of their submission will not be evaluated and they will be eliminated from the process.

Supplier Award Criteria (ITT Stage)

Disqualification Criteria

If any of the following apply then the **tender** should be disqualified:

- Delivery for the whole of the requirement not included
- Declarations for Direct / Indirect interest; Non-canvassing, Suitability Assessment;
 Acceptance of Terms and Conditions; Collusive Tendering and Relied upon Supplier (where applicable), 5 and 6 declarations not completed and/ signed
- Price exceeds published Affordability Criteria

• Service not fully costed or price breakdown (costs) unrealistic and service not sustainable

Affordability Criteria

The estimated annual and 3 year contract values (excluding VAT) were published in the ITT documents. Tenders were advised that these contract values are indicative values based on current funding levels from the Education and Skills Funding Agency (ESFA). Subsequent years will be dependent on funding available from the ESFA and validated contract performance levels. Tenders exceeding these estimated 3 year lot values would be disqualified.

Lot	Description	Contract Value per annum	Total Contract Value (3 years)
_	Learners with Different Native Languages, Refugees, Displaced People	£268,000	£804,000
2	Homeless, Substance Dependents	£72,000	£216,000
3	Victims of Abuse	£20,000	£60,000
4	Construction & Built Environment, Engineering, Logistics, Business Start- up, Manufacturing / Marine	£94,000	£282,000
5	Health, Care, Education and Early Years	£36,000	£108,000
6	Education Programmes for Young People (16-19)	£200,000	£600,000

5. TENDER EVALUATION CRITERIA

Tenders were evaluated using the following scoring frameworks:

ADULT EDUCATION BUDGET TENDERS - LOTS | TO 5

Weighting %	Evaluation Criteria	Breakdown of criteria	
COMMERC	IAL RESPONSE		
0%	Price	Tenderers are required to complete a full cost recovery spreadsheet. Tenderers will be disqualified if their costings are considered to be unsustainable/unviable	
TECHNICA	TECHNICAL RESPONSE - METHOD STATEMENTS		
5%	Introduction & Purpose	The extent to which the answer demonstrates that the Provider:	

		 Has an understanding of the purpose of the service and how this addresses social disadvantage Understands the key national and local authority policies and regulations, how they will apply, and the role the provider will have in delivering them Understands the principles under-pinning the AEB funding and how this contributes to local strategies and priorities Understands the local skills landscape and growth sectors
30%	Service Description	 The extent to which the answer demonstrates the Provider: Has an appropriate strategy, capacity & resource for raising awareness, marketing and promotion of the service offer ensure recruitment of learners against contracted targets throughout the year Has appropriate strategies / approaches to targeting the communities of need identified by the specification Identifies and meets the needs of the learners and local area(s) in which delivery takes place. Identifies and takes account of current employment market and local skills needs. Provides a range of delivery options to meet learner preferences, eg day / evening / weekend provision Delivers high quality Independent Advice and Guidance throughout the learner journey Identifies the type and range of courses —that will be offered and is clear about what the curriculum is preparing learners for. Is creative in delivering a flexible, accessible-and responsive curriculum to meet a diverse range of learners including disadvantaged learners and those with SEND or high needs Develops knowledge, skills and behaviours learners need to acquire to fulfil their aspirations for learning, employment and independence Matches provision to local strategies and priorities; eg Plymouth's Social Inclusion, Community Cohesion and Asylum Seekers. Ensures initial assessment ascertain starting point and informs the individual learning plan for each learner Ensures learners individual learning needs are identified, supported and monitored Understands growth sectors
5%	Networks and Links	 The extent to which the answer demonstrates the Provider: Understands who the key local external partnership agencies are and how they will forge excellent relationships that achieve positive outcomes for learners Develops links with other training providers, community leaders and employers to support engagement and progression opportunities Uses a diverse range of partners and stakeholders to meet learner needs. Compliments and adds value; does not duplicate other publicly funded further education and skills offers.

15%	Staff and resources	 The extent to which the answer demonstrates that the Provider: Will employ staff with the required knowledge, skills and behaviours in a range of job roles that ensure the specification will be delivered effectively: Has a clear structure of accountability and staff support Will provide relevant training and development to staff and volunteers to enable delivery of curriculum Has adequate staff absence cover arrangements Will effectively recruit volunteers and the role they will fulfil Has appropriate and accessible facilities, equipment and up to date resources to support effective learning Demonstrates understanding of the health and safety, safeguarding and Prevent duties required to maintain the safety of learners including awareness of local risk
10%	Service Volumes and Performance Requirements.	 The extent to which the answer demonstrates that the Provider: Will have the ability to meet recruitment targets and deliver across the volumes of provision / range offered. Will manage resources effectively to ensure adequate capacity to meet performance requirements and demand across the year, including periods of unexpected high demand Will have the ability to meet Retention / Achievement / Attendance targets Will develop, capture and monitor progression routes and destinations; demonstrating learners have been prepared for their next stage in education, training or employment
5%	Implementation	 The extent to which the answer demonstrates that the Provider: Has created a comprehensive curriculum plan that aligns to the-specification Has created a comprehensive timeline / delivery plan that addresses transition process into the new academic year & recruitment of learners in a timely way to curriculum plan Will be able to implement the service in the timescales required
10%	Quality Requirements	 The extent to which the answer demonstrates that the Provider: Can demonstrate that quality improvement and assurance processes are in place to meet Ofsted Education Inspection Framework, ESFA, awarding organisation and JCQ requirements Implements robust quality improvement and assurance processes, including policies/procedures/self-assessment/observation of teaching and learning Shows a proactive approach to improvement through analysing and evaluating findings and themes Will develop an appropriate CPD programme, including PCC core themes

5%	Management Information	 The extent to which the answer demonstrates that the Provide Will have robust processes and controls in place to ensure eligibility of the learner Will put in place robust arrangements to ensure timely submission / processing of learner enrolment, withdrawal, achievement & destination & progression in line with PCC schedule of dates Will collect and retain evidence required to support payments from the ESFA & to support PCC audit
		 processes Will accurately monitor learner progress Will accurately collect, retain and disseminate evidence an feedback from learners and stakeholders to feed into PCC systems

EDUCATION PROGRAMMES FOR YOUNG PEOPLE (16-19) – LOT6

Weighting	Evaluation Criteria	Breakdown of criteria					
%	COMMERCIAL RESPONSE						
0%	Price	Tenderers are required to complete a full cost recovery spreadsheet. Tenderers will be disqualified if their costings are considered to be unsustainable/unviable					
	TECHNICAL RESPONSE – METHOD STATEMENTS						
10%	Introduction &- Purpose	 Has an understanding of the purpose of the service and how this addresses social disadvantage Understands the key national and local authority policies and regulations, how they will apply, and the role the provider will have in delivering them Understands the principles under-pinning the ESFA funding and how this contributes to local strategies and priorities Is clear about delivering an accessible curriculum to meet a diverse range of learners needs 					
15%		Is clear about what the curriculum is preparing learners for					
13/8	Service Description	 Has an appropriate strategy, capacity & resource for raising awareness and engaging NEETs to ensure recruitment of learners against contracted targets Demonstrates understanding of current and future Local Labour Market Information (LMI) and opportunities, priority and growth sectors, progression opportunities including FE and HE options Demonstrates how both NEET and Full-time / Part-time provision provides sustainable routes into local jobs market including identification of prior attainment and learners supported onto next levels of study Demonstrates understanding & implementation of the Gatsby benchmarks for good careers guidance across the organisation Demonstrates how High Needs learners are identified and supported including through the review of Education Health Care 					
		Plans and provision of Information Advice & Guidance Describes how approaches to NEET engagement activities will develop-knowledge, skills and behaviours learners need to acquire to fulfil their aspirations for learning, employment and independence including_ICT / communication / work-related skills Demonstrates effective management of the requirement for Work Experience, industry placement and non-qualification activities as part of the study programme Demonstrates effective management of the requirement to study English and maths as part of the study programme Ensures learners individual learning needs are identified, supported, monitored and regularly reviewed Ensures SEND, High Needs and EHCP learners are supported, monitored and regularly reviewed Demonstrates understanding of the health and safety, safeguarding					
		and Prevent duties required to maintain the safety of learners					
5%	Networks and Links	 including raising awareness of local risk Demonstrates an understanding of the role of strategic partners and delivery networks related to 16-19 education and training Demonstrates a strong process for building relationships with support agencies 					

		Uses a diverse range of partners and stakeholders to meet learner needs
15%	Staff and Resources	 Will employ staff with the required knowledge, skills and behaviours; in a range of job roles that ensure the specification will be delivered effectively Has a clear structure of accountability and staff support Will provide relevant training and development to staff and volunteers to enable delivery of curriculum Has adequate staff absence cover arrangements Will effectively recruit volunteers and the role they will fulfil Has appropriate and accessible facilities, equipment and up to date resources to support effective learning
10%	Service Volumes and Performance Requirements	 Describes how management structures, including governance arrangements, for the service provides effective contract management systems and processes Will have the ability to meet recruitment targets and deliver across the volumes of provision / range offered Will manage resources effectively to ensure adequate capacity to meet performance requirements and demand across the year, including periods of unexpected high demand Will have the ability to meet Retention / Achievement / Attendance targets Develops, captures and monitors progression routes and destinations demonstrating learners have been prepared for their next stage in education, training or employment
10%	Quality Requirements	 Can demonstrate that quality improvement and assurance processes are in place to meet Ofsted Education Inspection Framework and ESFA, awarding organisation and JCQ requirements Implement robust quality improvement and-assurance processes, including policies/procedures/self- assessment/observation of teaching and learning Shows a proactive approach to improvement through analysing and evaluating findings and themes Will develop an appropriate CPD programme, including PCC core themes
5%	Management Information	 Demonstrates an understanding of ESFA funding and MI requirements, in particular relationships between delivery of provision and earned income: Will have robust processes and controls in place to ensure eligibility of the learner Will put in place robust arrangements to ensure timely submission / processing of learner enrolment, withdrawal, achievement & destination & progression in line with PCC schedule of dates Will collect and retain evidence required to support payments from the ESFA & to support PCC audit processes Will accurately monitor learner progress Will accurately collect, retain and disseminate evidence and feedback from learners and stakeholders to feed into PCC systems
10%	Implementation	The extent to which the answer demonstrates the Provider: • Has created a comprehensive implementation plan that addresses all the key areas required to be managed for smooth transition • Will be able to implement the service in the timescales required • -Will provide a seamless transition for cross-over learners continuing in study programmes from 2021/22 to 2022/23

6. SUMMARY OF EVALUATION

Eight tenders were submitted on time from seven organisations, there were no tenders for Lot-4 Construction & built environment, engineering, logistics, business start-up, manufacturing / marine.

Seven organisations submitted tenders on time, with one tendering in two Lots, as follows:

Lot	Title	Tenders Received		
	Provision targeted at vulnerable groups			
Lot I	Learners with Different Native Languages, Refugees, Displaced People	2		
Lot 2	Homeless, Substance Dependents	1		
Lot 3	Victims of Abuse	1		
	Provision targeted at key economic sectors			
Lot 4	Construction & Built Environment, Engineering, Logistics, Business Start-Up, Manufacturing / Marine	0		
Lot 5	Health, Care, Education and Early Years	I		
	Provision targeted at young people			
Lot 6	Education Programmes for Young People (16-19)	3		

The Tender evaluation was completed by an evaluation team who each received evaluation training which was provided by the Strategic Commissioning Team prior to commencing the evaluations.

Tenders were initially evaluated independently by individual evaluators before coming together to agree moderated strengths, weaknesses and scores

Evaluation of tenders has resulted in recommendation for contract awards in four of the six Lots. Further details of the evaluation results including names of suppliers are set out in the Part 2 paper

7. FINANCIAL IMPLICATIONS

Financial provision has been made for this contract within the project budget. Details of the contractual pricing are :

There is no financial impact on PCC as the internal and external provision is 100% grant funded from the ESFA grants received by the council. There are numerous non-financial benefits which arise from the external commissioning of services from education suppliers, by involving more organisations in the delivery of adult and community learning and upskilling people across the city. It also aligns adult and community learning with city priorities, meets local needs and the needs of vulnerable groups.

A management fee of 20% of the budget from ESFA is retained for funding posts and overhead costs within the Skills and Post-16 team. This value is £340,000 per year.

8. RECOMMENDATIONS

It is recommended that a contract be awarded to the suppliers identified in Part 2 paper with a service commencement date of Ist August 2022.

This award will be provisional and subject to the receipt from the highest scoring supplier of the satisfactory self-certification documents detailed in the suitability assessment questionnaire.

This award is also subject to the outcome of any challenge made during the call-in or mandatory standstill period.

9. APPROVAL

Authorisation of Contract Award Report

Author (Responsible Officer / Project Lead)					
Name:	John Bale				
Job Title:	Post 16 Lead				
Additional Comments (Optional):					
Signature:		Date:	24-06-2022		
Head of Service	e / Service Director				
[Signature pro	vides authorisation to this	award report a	and award of Contract]		
Name:	Ming Zhang				
Job Title:	Service Director for Education	on, Participation &	& Skills		
Additional Comments (Optional):	nts Control of the Co				
Signature:	As frammy	Date:	30/06/2022		



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The following relates to exempt or confidential matters (Para(s) 3 of Part 1, Schedule 12A of the Local Govt Act 1972). Any breach of confidentiality could prejudice the Council/person/body concerned & might amount to a breach of the councillors /employees codes of conduct.

Document is Restricted



EQUALITY IMPACT ASSESSMENT

Education, Participation & Skills



STAGE I: WHAT IS BEING ASSESSED AND BY WHOM?

What is being assessed - including a brief description of aims and objectives?

The Skills and Post 16 team within Education, Participation & Skills (EP&S) is seeking to gain approval for the procurement of services for the Plymouth Adult education Budget (AeB):

- PCC receives an annual allocation circa £1,700,000 from Education and Skills Funding Agency (ESFA). This
 delivers a contract for a range adult education courses and supports a learning programmes for 16-19 students
 predominantly at risk of dis-engagement.
- The adult education courses are delivered through internal provision via On Course South West (OCSW) and through external training providers, currently ODILS, Shekinah Mission, Trevi House, Mount Batten Centre, LiveWest and Greenlight Training.
- The current subcontracted provisions period ends on 31st July 2022.
- The external provision will be re-tendered for delivery starting from August 2022.
- The new contracted period covers a five year period, with contracts awarded for the first three years with options to extend year on year up to a 5 year period.
- The process will be managed by the Head of Skills and Post-16, supported by Strategic Co-operative Commissioning.

There is a total of £3,450,000 available over the five years. This is 100% AeB funded and split over three delivery areas:

- 16 19 Learning programmes;
- Supporting Vulnerable Groups engage in learning and develop employability skills;
- Promoting and supporting engagement and progression in key sectors

The aim is to gain approval for procurement. The objective is to undertake the procurement.

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Author	Mike Page
Department and service	Children's Services – Education, Participation & Skills
Date of assessment	9th December 2021

STAGE 2: EVIDENCE AND IMPACT

Protected characteristics (Equality Act)	Evidence and information (eg data and feedback)	Any adverse impact See guidance on how to make judgement	Actions	Timescale and who is responsible
Age	The average age in Plymouth (39.0 yrs.) is about the same as the rest of England (39.3 yrs.), but less than the South West (41.6yrs). Of the 16 SW authorities we have the third lowest % of older people (75), the sixth highest % of working age people and the fifth highest % of children and young people (under 18). Under 18s account for 19.8% of our population within this 17.5 % are under 16. As of March 2013, there are estimated to be 479 (6.9 %) young people aged between 16 and 18 who are NEET. The proportion of the working age population (16-64) is higher (66.1%) than regionally (62.8%) and nationally (64.7%).	No adverse impacts anticipated	None	N/A
Disability	A total of 31,164 people (from 28.5 per cent of households) declared themselves as having a long-term health problem or disability (national figure 25.7 per cent of households), compared with the total number of people with disabilities in UK (11,600,000).	No adverse impacts anticipated	None	N/A
Faith/religion or belief	 Christianity: 148,917 people (58.1 %), decreased from 73.6 % since 2001. Islam: 2,078 people (0.8 %), doubled from 0.4 % since 2001. Buddhism: 881 people (0.3 %), increased from 0.2 % since 2001. Hinduism: 567 people (0.2 %) described their religion as Hindu, increased from 0.1 % since 2001. Judaism: 168 people (0.1 %), decreased from 181 people since 2001. 	No adverse impacts anticipated	None	N/A

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	• Sikhism: 89 people (less than 0.1 %), increased from 56 people since 2001.			
	84,326 (32.9%) % of the Plymouth population stated they had no religion.			
Gender - including marriage, pregnancy and maternity	Overall 50.6 % of our population are women and 49.4 % are men: this reflects the national figure of 50.8 % women and 49.2 % men. There were 3,280 births in 2011. Birth-rate trends have been on the increase since 2001, but since 2010 the number of births has stabilised. Of those aged 16 and over, 90,765 people (42.9%) are married. 5,190 (2.5 %) are separated and still legally married or legally in a same-sex civil partnership. In Plymouth in 2014 average hourly earnings for women (£10.00) were 93 % of average hourly male earnings (£11.82). In Plymouth in 2005, women working full time earned only 81 % of average hourly fulltime male earnings. By 2010 this gap had closed and women were earning 90 %. In 2014 the gap had slightly widened. Across the South West region in 2014 women working full-time only earn 86 % of average full-time hourly male earnings, and for the UK as a whole the figure is 90%.	No adverse impacts anticipated	None	N/A
Gender reassignment	It is estimated that there may be 10,000 transgender people in the UK. There were 26 referrals from Plymouth made to the Newton Abbott clinic, in 2013/14. The average age for presentation for reassignment of male-to-females is 40-49. For female-to-male the age group is 20-29.	No adverse impacts anticipated	None	N/A
Race	92.9% of Plymouth's population identify themselves as White British. 7.1% identify themselves as Black and Minority Ethnic (BME) with White Other (2.7%), Chinese (0.5%) and Other Asian (0.5%) the most common ethnic groups. Our recorded BME population rose from 3% in 2001 to 6.7% in 2011, and therefore has more than doubled since the 2001 census. Recent census data suggests we have at least 43 main languages spoken in the city, showing Polish, Chinese and Kurdish as the top three. Four neighbourhoods have a population of school age children where 20% or more are from a BME background. They are City Centre (38%), Greenbank and University (32.3 %), Stonehouse (29.9%) and East End (23.4%). There are 1867 school children (over 5 years old) that speak English as an additional other language.	No adverse impacts anticipated	None	N/A

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	The 2001 Census records that there were 4328 people from the A8 and A2 Accession Countries resident in the City. Of these 2332 recorded their country of birth as Poland, with 57 % arriving between March 2006 and 2008.			
Sexual orientation - including civil partnership	There is no precise local data on numbers of Lesbian, Gay and Bisexual (LGB) people in Plymouth, but nationally the government have estimated this to be between 5 – 7% and Stonewall agree with this estimation given in 2005. This would mean that for Plymouth the figure is approximately 12,500 to 17,500 people aged over 16 in Plymouth are LGB.	No adverse impacts anticipated	None	N/A

STAGE 3: ARE THERE ANY IMPLICATIONS FOR THE FOLLOWING? IF SO, PLEASE RECORD ACTIONS TO BE TAKEN

Local priorities	Implications	Timescale and who is responsible
Reduce the gap in average hourly pay between men and women.	Adult & community learning will provide learners with new skills. 76% of new enrolments with OCSW in 2020 were female. Therefore, the learning will provide women with upskilling opportunities with the potential to reduce the gap	Ongoing – EP&S
Increase the number of hate crime incidents reported and maintain good satisfaction rates in dealing with racist, disablist, homophobic, transphobic and faith, religion and belief incidents.	None	N/A
Good relations between different communities (community cohesion)	This investment in adult & community learning will be accessible to all and there are no barriers to entry	Ongoing – EP&S
Human rights Please refer to guidance	As above: adult & community learning provides inclusive learning opportunities to all our residents, particularly those deemed as vulnerable.	Ongoing – EP&S

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STAGE 4: PUBLICATION

Responsible Officer		Date	
	Tina Brinkworth	Head of Skills & Post 16	9 th December 2021

Strategic Director, Service Director or Head of Service

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